



ARTICULATION AGREEMENT

Between

University of Management and Technology, Pakistan

And

University of Central Missouri, USA

Date: March 30, 2022



PURPOSE

This articulation agreement has been established between University of Management and Technology, Pakistan (UMT) and the University of Central Missouri, Missouri, USA (UCM) to start a Split 'MS in Aviation Safety' degree program. This agreement was developed with the intent of facilitating the path and success of students transferring from UMT to UCM. Unless specifically stated in this agreement, it is not meant to override any rules, regulations, or admissions criteria of either institution. It is intended solely to clarify the transfer of course credits between the two partner institutions and serve as a guideline so the UMT students can adequately prepare themselves to enter the two-year Aviation Safety MS program at the University of Central Missouri and complete the program successfully.

Students of UMT fulfilling the requirements of the described course program, in accordance with the minimum standards as set in this agreement, will be admitted to the Aviation Safety MS program at UCM.

TERMS OF THE AGREEMENT

Course Requirements

1. This document is based upon evaluation of course descriptions offered by UMT and UCM.
2. The five UMT courses, as listed in this agreement will transfer to the (degree) Program at UCM provided students secure a letter grade of B (an 80% or higher) for each course at UMT.
3. UMT may offer any of these 5 courses in its undergraduate degree programs under an accelerated degree option, and all may transfer over for the MS in Aviation Safety degree at UCM as long as they are taught at the graduate level. The six courses to be taken at UCM for the Aviation Safety MS program are clearly listed in this agreement. However, UCM may change the names of the listed courses from time to time with an amendment to this articulation agreement.
4. An exception to the UCM 'Applying Transfer Credit to a Graduate Program' policy will be made to allow up to 15 credit hours to transfer from UMT. The UMT transfer courses will be listed on the student record showing "TRAN" and a grade of 'CR" will be awarded.
5. Students will be required to take the School of Aviation at UCM's Comprehensive Exam which is administered by the Graduate Coordinator as a requirement of graduation and degree conferral.

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UCM Admission Process

1. A four-year bachelor's degree or equivalent from a regionally accredited college or university.
2. A degree in an aviation related field or at least three years of work experience in aviation.
3. A cumulative grade point average (GPA) of at least 2.70 (based on A=4.00 scale) for all undergraduate work.
4. A Statement of Purpose describing your academic/professional achievements, purpose of continuing graduate studies, and future goals. The length should be strictly between 300-500 words.
5. Two letters of recommendations. They can be academic, professional, or a combination of both.
6. Student must meet all the admissions requirements, including English proficiency of 79 iBT TOEFL or 6.0 IELTS for graduate students.
7. All students must successfully submit in a timely manner all required elements of UCM's international student online application, to include: application fee, TOEFL/IELTS scores, and satisfactory financial documentation.

Note: Exception to any of these requirements may only be approved by the Graduate Coordinator.

This agreement will be in effect for a period of five years from the date of its enactment. Each institution agrees to provide timely notice to the other in the event of any modification to the curriculum that might affect the compatibility for admission and transfer of coursework. This agreement may be subject to change, with notification, if curriculum requirements change at either institution, and the changes made will require an amendment to this articulation agreement.

Although, UMT may start its admissions under this agreement from Spring 2022, however, the first batch of UMT students to arrive at UCM is expected to be Fall 2022 semester.

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S No	UMT Courses eligible for transfer to UCM	Credits actual	Credits transferred	Aviation Safety MS (UCM) (Equivalent Course)	Credits
1	ASP 610 – Advance Aviation Law	3.0	3.0	AVIA 5590 – Aviation Law	3.0
2	ASP 620 – Sustainable Airport design and Operations	3.0	3.0	AVIA 5030 – Airport Planning and Design	3.0
3	ASP 640 – Aviation Research Methods and Practices	3.0	3.0	AVIA 5940 – Current Literature and Research	3.0
4	ASP 630 – Contemporary Issues & Future Systems in Aviation	3.0	3.0	Aviation Approved Elective	3.0
5	ASP 621 – Strategies for Growth in Aviation Business	3.0	3.0	Aviation Approved Elective	3.0
6				AVIA 5002 - Professional Ethics in Aviation	3.0
7				AVIA 5500 - Aviation Systems Safety and Risk Management	3.0
8				AVIA 5510 - Aviation Safety Program Management	3.0
9				AVIA 5530 - Principles of Aviation Accident Causation	3.0
10				AVIA 5605 - Psychological Human Factors	3.0
11				AVIA 5610 - Physiological Human Factors	3.0
	A Comprehensive Exam administered by the UCM Graduate Coordinator must be taken and passed by the student in their final semester.				0.0
Grand Total					33

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Focal Person from UMT will be notified separately.

Signed on behalf of:

Signed on behalf of:

The University of Central Missouri

University of Management and Technology

Dr. Phillip Bridgmon

Dr. Asif Raza

Provost and Chief Learning Officer

Rector

5/19/22

05-04-2022

Date:

Date:



Memorandum of Understanding of Educational Cooperation

Between

The University of Central Missouri

And

University of Management and Technology

The University of Central Missouri (hereafter referred to as UCM, Address: P.O. Box 800, Warrensburg, MO 64093) and University of Management and Technology, (hereafter referred to as UMT, Address: C-II Block C 2 Phase 1 Johar Town, Lahore, Punjab 54770, Pakistan) aim to establish and develop a strategic collaborative relationship in order to promote educational opportunities between the two institutions on the terms and conditions hereinafter set forth;

I. The Scope of this Agreement

The *Memorandum of Understanding* will serve as a general framework for institutional co-operation. Both institutions agree to promote the following educational opportunities based on their respective academic and educational needs:

- Undergraduate and graduate degree-seeking programs
- Short- and long-term Faculty Exchange
- Collaborative research and discovery, learning and teaching
- Other mutually agreed educational or research programs

Before implementing these activities, the parties will discuss the opportunities and challenges presented and will thereafter enter into specific written agreements based on the mutually agreed objectives and outcomes.

II. Period of Agreement

This Agreement shall be effective upon the date of final execution and will remain in force for a period of five years. This agreement may be renewed beyond three years by mutual written agreement. In addition, either university may terminate the agreement by providing notice to the other party in writing.

III. Activities Under This Agreement

It is expected that activities taking place under this Agreement will be initiated primarily by academic units within each university, and in coordination with their respective administrative units concerned with international activities. All activities undertaken must conform to the policies and procedures in place at each institution.



IV. Planning and Management of Activities

Each distinct collaboration program or activity will be described in a separate Program Specific Agreement drawn up jointly and signed by authorized signatories of each party. Such agreements will specify the names of those individuals on each campus responsible for the implementation of the program and set forth all terms and conditions associated with the activity. The parties understand that each Program Specific Agreement may have different circumstances with respect to the personnel, types of activities, intellectual property and other deliverables that University of Central Missouri may be required to contribute. Therefore, University of Central Missouri reserves the right to perform a separate risk assessment on the legal, tax and other liabilities that may arise under each Program Specific Agreement and to structure its deliverables under the Program Specific Agreement in a way that maximizes the cost and liability efficiencies for University of Central Missouri. University of Central Missouri reserves the right to assign and/or subcontract any or all of its obligations under this MOU and/or any Program Specific Agreement to any of its subsidiaries or affiliates (including affiliates controlled but not owned by University of Central Missouri or any trustees of University of Central Missouri).

V. Admissions

UCM does hereby agree to offer a Non-Resident Scholarship to degree-seeking applicants from University of Management and Technology who fulfill the following admission requirements:

- All students must successfully submit in a timely manner all required elements of UCM's international student online application, to include: application fee, IELTS/TOEFL scores, official transcripts translated in English, and satisfactory financial documentation, copy of passport.
- Student transfers from an institution that UCM has an active partnership agreement with.
- Student must have a cumulative undergraduate GPA of 2.5 or graduate GPA of 3.0 on a 4.0 scale.
- Student must meet all the admissions requirements, including English proficiency of 61 iBT TOEFL or 5.5 IELTS Academic for undergraduates and 79 iBT TOEFL or 6.0 IELTS for graduate students.
- Students must maintain a cumulative undergraduate GPA of 2.5 or graduate GPA of 3.0 or better throughout the program.
- UCM's Graduate and International Student Services office will provide an I-20 form to qualified applicants after all the specified academic and financial documentation is provided. However, the awarding of student visa is decided by

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the appropriate US government official in Pakistan.

VI. Institutional Coordinators

Each institution will nominate a designated individual who will communicate regularly with each other to monitor the progress of collaborative and staff/student exchange arrangements.

VII. Funding of Activities

Activity Agreements should make financial costs and obligations explicit. Collaborating units are encouraged to work together to identify and secure any outside funding which may be needed. Projects requiring funding must be approved by both institutions.

VIII. Nondiscrimination

University of Central Missouri and University of Management and Technology agree that no person shall on the grounds of race, religion, color, sex, age, national origin or ancestry, genetic information, marital status, parental status, sexual orientation, gender identity and expression, disability, or status as a veteran be excluded from participation under the terms of this Agreement.

IX. Modification

The terms of this Agreement may be changed or modified only by written amendment signed by authorized agents of the parties hereto.

X. Prevailing Language

Should this document be executed in two languages, the English version of this Memorandum of Understanding represents the understanding of both Parties. Any other version is provided as a translation. In the event of conflict between the two versions, the English version will prevail.

XI. Non-Binding

This Agreement is non-binding and solely for the purpose of establishing a basis upon which University of Central Missouri and University of Management and Technology will continue discussions. Either University of Central Missouri or University of Management and Technology may at its sole discretion terminate discussions for any reason by giving written notice of termination to the other. In the case of a dispute that arises relating to any aspect of cooperation under this Agreement, the parties may attempt to resolve such dispute through friendly negotiation, or either party may elect to terminate the agreement pursuant to the previous provision. Upon termination, the parties will have no further obligations hereunder.

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XII. Foreign Corrupt Practices Act - University of Central Missouri and University of management and Technology represent and warrant to each other that they are aware of the requirements of the United States Foreign Corrupt Practices Act (the "FCPA") and that they will not, and will not allow their owners, employees, representatives, officers, directors) contractors or other agents to take any action in connection with this Agreement or any separate Program Specific Agreement to provide, offer or promise to provide, or authorize the provision directly or indirectly of) any money, gift, loan, service or anything of value to (i) any government official (or any agent, employee or family member thereof), (ii) any political party or candidate for political office, or (iii) any person, while knowing that all or a portion of such money or thing of value will be offered, given or promised, directly or indirectly, to any of the foregoing in (i) or (ii), for the purpose of obtaining or retaining business or funding, to direct business or funding to any person or entity, or to secure any other improper advantage.

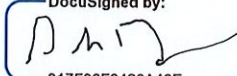
XIII. Terms of the Agreement

This agreement shall come into effect from the date of signing by representatives of both institutions and continue for at least five years. Each institution agrees to provide timely notice to the other in the event of any modifications that might affect the compatibility for admission and transfer of coursework. This agreement may be subject to change, with notification, if institutional requirements change by either institution.

This *Memorandum of Understanding* is subject to the rules and regulations governing UCM and University of Management and Technology.

Signed on behalf of:

The University of Central Missouri

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Dr. Phillip Bridgmon
Provost and Chief Learning Officer

Date: May 18, 2022

Signed on behalf of:

University of Management and Technology




Dr. Asif Raza
Rector
05-4-22

Date: